

# Public Document Pack

## NOTICE OF MEETING

# CABINET

will meet on

**THURSDAY, 28TH MARCH, 2019**

**At 6.30 pm**

in the

**COUNCIL CHAMBER - TOWN HALL, MAIDENHEAD.**

TO: MEMBERS OF CABINET

COUNCILLORS SIMON DUDLEY, CHAIRMAN OF CABINET, MAIDENHEAD  
REGENERATION AND MAIDENHEAD (CHAIRMAN)  
DAVID COPPINGER, PLANNING & HEALTH INCL. SUSTAINABILITY (DEPUTY  
CHAIRMAN)  
PHILLIP BICKNELL, HIGHWAYS, TRANSPORT AND WINDSOR  
NATASHA AIREY, CHILDREN'S SERVICES  
SAMANTHA RAYNER, CULTURE & COMMUNITIES (INCL. CUSTOMER AND  
BUSINESS SERVICES)  
MJ SAUNDERS, FINANCE AND ECONOMIC DEVELOPMENT  
LISA TARGOWSKA, HR, LEGAL AND IT  
STUART CARROLL, ADULT SOCIAL CARE AND PUBLIC HEALTH  
MICHAEL AIREY, ENVIRONMENTAL SERVICES (INCLUDING PARKING,  
FLOODING, HOUSING AND PERFORMANCE MANAGEMENT)

PRINCIPAL MEMBERS ALSO ATTENDING: COUNCILLORS CHRISTINE  
BATESON (NEIGHBOURHOOD PLANNING AND ASCOT & THE SUNNINGS)  
AND DAVID HILTON (ASCOT REGENERATION)

DEPUTY LEAD MEMBERS: MALCOLM ALEXANDER (STREETCARE AND WINDSOR &  
ETON), MARIUS GILMORE (BUSINESS DEVELOPMENT AND PARTNERSHIPS), JOHN  
BOWDEN (AVIATION AND HEATHROW AIRPORT), PHILLIP LOVE (MAIDENHEAD  
REGENERATION AND MAIDENHEAD) AND DEREK WILSON (MAIDENHEAD  
WATERWAYS CHAMPION)

Karen Shepherd – Service Lead Democratic Services - Issued: Wednesday, 20 March 2019

Members of the Press and Public are welcome to attend Part I of this meeting. The agenda is available on the Council's web site at [www.rbwm.gov.uk](http://www.rbwm.gov.uk) or contact the Panel Administrator **David Cook** 01628 796560

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Royal Borough  
of Windsor &  
Maidenhead

## AGENDA

### PART I

<u>ITEM</u>	<u>SUBJECT</u>	<u>PAGE NO</u>
1.	<u>APOLOGIES FOR ABSENCE</u>  To receive any apologies for absence	-
2.	<u>DECLARATIONS OF INTEREST</u>  To receive any declarations of interest	5 - 6
3.	<u>MINUTES</u>  To consider the Part I minutes of the meeting held on 28 February 2019.	7 - 10
4.	<u>APPOINTMENTS</u>	-
5.	<u>FORWARD PLAN</u>  To consider the Forward Plan for the period April 2019 to July 2019.	11 - 18
6.	<u>CABINET MEMBERS' REPORTS</u>  Finance and Economic Development  i. Financial Update	-    19 - 32
7.	<u>LOCAL GOVERNMENT ACT 1972 - EXCLUSION OF THE PUBLIC</u>  To consider passing the following resolution:-  "That under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the remainder of the meeting whilst discussion takes place on item 8 on the grounds that they involve the likely disclosure of exempt information as defined in Paragraphs 1-7 of part I of Schedule 12A of the Act"	-

**PART II**

<u>ITEM</u>	<u>SUBJECT</u>	<u>PAGE NO</u>
8.	<p data-bbox="261 445 408 479"><u>MINUTES</u></p> <p data-bbox="277 481 1267 546">To consider the Part II minutes of the meeting of Cabinet held on 28 February 2019.</p> <p data-bbox="261 584 1267 658"><b><i>(Not for publication by virtue of Paragraph 1, 2, 3, 4, 5, 6, 7 of Part 1 of Schedule 12A of the Local Government Act 1972)</i></b></p> <p data-bbox="261 730 1139 840">Details of representations received on reports listed above for discussion in the Private Meeting: None received</p>	33 - 34



## MEMBERS' GUIDE TO DECLARING INTERESTS IN MEETINGS

### Disclosure at Meetings

If a Member has not disclosed an interest in their Register of Interests, they **must make** the declaration of interest at the beginning of the meeting, or as soon as they are aware that they have a DPI or Prejudicial Interest. If a Member has already disclosed the interest in their Register of Interests they are still required to disclose this in the meeting if it relates to the matter being discussed.

A member with a DPI or Prejudicial Interest **may make representations at the start of the item but must not take part in the discussion or vote at a meeting.** The speaking time allocated for Members to make representations is at the discretion of the Chairman of the meeting. In order to avoid any accusations of taking part in the discussion or vote, after speaking, Members should move away from the panel table to a public area or, if they wish, leave the room. If the interest declared has not been entered on to a Members' Register of Interests, they must notify the Monitoring Officer in writing within the next 28 days following the meeting.

### Disclosable Pecuniary Interests (DPIs) (relating to the Member or their partner) include:

- Any employment, office, trade, profession or vocation carried on for profit or gain.
- Any payment or provision of any other financial benefit made in respect of any expenses occurred in carrying out member duties or election expenses.
- Any contract under which goods and services are to be provided/works to be executed which has not been fully discharged.
- Any beneficial interest in land within the area of the relevant authority.
- Any licence to occupy land in the area of the relevant authority for a month or longer.
- Any tenancy where the landlord is the relevant authority, and the tenant is a body in which the relevant person has a beneficial interest.
- Any beneficial interest in securities of a body where:
  - a) that body has a piece of business or land in the area of the relevant authority, and
  - b) either (i) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body **or** (ii) the total nominal value of the shares of any one class belonging to the relevant person exceeds one hundredth of the total issued share capital of that class.

Any Member who is unsure if their interest falls within any of the above legal definitions should seek advice from the Monitoring Officer in advance of the meeting.

A Member with a DPI should state in the meeting: ***'I declare a Disclosable Pecuniary Interest in item x because xxx. As soon as we come to that item, I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'***

*Or, if making representations on the item: 'I declare a Disclosable Pecuniary Interest in item x because xxx. As soon as we come to that item, I will make representations, then I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'*

### Prejudicial Interests

Any interest which a reasonable, fair minded and informed member of the public would reasonably believe is so significant that it harms or impairs the Member's ability to judge the public interest in the item, i.e. a Member's decision making is influenced by their interest so that they are not able to impartially consider relevant issues.

A Member with a Prejudicial interest should state in the meeting: ***'I declare a Prejudicial Interest in item x because xxx. As soon as we come to that item, I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'***

*Or, if making representations in the item: 'I declare a Prejudicial Interest in item x because xxx. As soon as we come to that item, I will make representations, then I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'*

### Personal interests

Any other connection or association which a member of the public may reasonably think may influence a Member when making a decision on council matters.

Members with a Personal Interest should state at the meeting: ***'I wish to declare a Personal Interest in item x because xxx'. As this is a Personal Interest only, I will take part in the discussion and vote on the matter.***

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# Agenda Item 3

## CABINET

THURSDAY, 28 FEBRUARY 2019

PRESENT: Councillors Simon Dudley (Chairman), David Coppinger (Vice-Chairman), Phillip Bicknell, Natasha Airey, Samantha Rayner, Stuart Carroll and Michael Airey

Also in attendance: Cllr Beer and Cllr Quick

Officers: Louisa Dean, Russell O'Keefe, Kevin McDaniel, Rob Stubbs, Duncan Sharkey, Andy Jeffs, Nikki Craig, Hilary Hall and David Cook.

### APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors Saunders and Targowska.

### DECLARATIONS OF INTEREST

There were no declarations of interest received.

### MINUTES

**RESOLVED UNANIMOUSLY: That the Part I minutes of the meeting held on 7 February 2019 were approved.**

### APPOINTMENTS

None

### FORWARD PLAN

Cabinet considered the contents of the Forward Plan for the next four months and noted the changes made since the last meeting including the addition of the following reports and amendments:

- Home to School Transport – Post 16 Policy to be removed from April Cabinet as no decision required.
- Nicholson's Shopping Centre to be added to April Cabinet.

### CABINET MEMBERS' REPORTS

#### A) CONTRACT AWARD - WASTE AND RECYCLING COLLECTION AND ASSOCIATED SERVICES

The Lead Member for Environmental Services (including parking, flooding, housing and Performance Management) introduced the report that sought approval to award a new waste contract.

The Lead Member informed Cabinet that the Residents Survey showed how important the weekly bin collection was to our residents with a 88% satisfaction rating.

This report requested approval to award an eight year contract to the preferred bidder with a possible 8 year extension subject to satisfactory performance, so that residents will continue to receive a weekly waste and recycling collection.

If the recommendations were approved the council would separately undertake a procurement exercise for recycling of dry mixed recycling (DMR). The report requested delegated authority to directly award a contract for the processing of DMR to the Deputy Director Strategy and Commissioning in consultation with the Lead Member for environmental services to provide an outlet for the recycling collected in the Royal Borough.

The current waste and recycling collection services contract was due to end in September 2019 with a short-term extension to reduce the risks of an uncertain market and to allow time for a fuller mobilisation period which reduces the risk of disruption to residents.

The current waste vehicles had come to the end of their life so in the 2019-20 budget £4.5 million had been set aside for the purchase of a new modern fleet. The Chairman mentioned that as current trucks had a life span of about eight years it made sense that the purchase of a new fleet being in the capital programme with the costs forming part of the contract.

The Chairman mentioned that as this was such an important service for our residents with a high satisfaction rating that it was important to get the transition between contracts right first time, he recommended a soft launch. The Lead Member informed that £100k had been set aside for the first year of the contract and £50k for the second year to help reduce the potential impact of the transition period as it was important to continue the current high performance. The chairman said that as it was important to be resident focused he would recommend a small role-out to start with before going borough wide and he requested that a steering group be established to look at the transition period.

The Lead Member for Culture and Communities (including Resident and Business Services) informed that this was a brilliant paper and she was pleased to see addition funds being set aside for customer services to help with the transition period.

The Lead Member for Highways, Transport and Windsor said that as waste used to be his responsibility he was aware of how this high performing service was with only 10 or less bins not being collected each week which was an excellent service. He also said that the new fleet would have 360 degree visibility which would improve safety.

The Lead Member for Adult Social Care and Public Health reported that this was an excellent service and he was one of the 10 collections that were missed. He was pleased to say that once this was reported it was resolved quickly which was also an important part of the service.

The Principal Member for Ascot Regeneration noted that paragraph 2.8 of the report showed that the new service would improve environmental efficiency and have low emission vehicles. The Lead Member replied that there would be 30% less carbon emissions and an electric waste vehicle was to be trialled.

The Lead Member for Children's Services mentioned that all schools received a recycling service and our residents wanted a weekly bin collection. We should incentivise recycling and promote in schools. The Lead Member replied that he was part of one of the pre clarification meetings and saw some good ideas coming out around this area such as a bus going around the borough to promote recycling. There was also greenredeem in place and we would continue to encourage recycling.

Cllr Beer informed Cabinet that he felt it difficult to believe that the current service could be improved and it would be good if the level of service was maintained. He saw the sense in the council purchasing the new waste vehicles and asked if there would be performance indicators and escape clauses. The Deputy Director for Strategy and Commissioning informed that there were a number of KPI's in the contract that were monitored weekly, monthly and quarterly. There would be partnership working so any issues could be resolved but ultimately there could be a termination process if required.



The Chairman said that the administration had guaranteed weekly bin collection and with this new contract this would continue for a further 8 years with an 8 year extension. The 88% satisfaction rating showed spending the additional funds on weekly collection was the right thing to do.

**Resolved unanimously: that Cabinet notes the report and:**

- i) Awards an eight year contract to the preferred bidder for the provision of waste and recycling collection and associated services, to commence on 1 October 2019, with a possible 8 year extension, subject to satisfactory performance.**
- ii) Delegates authority to directly award a contract for the processing of dry mixed recycling to the Deputy Director Strategy and Commissioning in consultation with the Lead Member for Environmental Services including parking, flooding, housing and performance management.**
- iii) Approves a one-off additional budget of £150,000 for the mobilisation of the waste contract.**
- iv) Notes full Council's approval of a capital budget of £4,500,000 in 2019/20 to fund new waste vehicles, subject to agreement on 26 February 2019.**

**B) DRAFT BOROUGH-WIDE DESIGN GUIDE SUPPLEMENTARY PLANNING DOCUMENT - REGULATION 13 CONSULTATION**

The Lead Member for Planning and Health (including Sustainability) introduced the report that sought approval to undertake public consultation on the draft Borough wide Design Guide Supplementary Planning Document.

Cabinet were informed that in producing the Borough Local Plan they were also producing supporting supplementary planning guidance policies to help build a borough for everyone and residents first not the borough first.

The Lead Member informed that we had a special borough with unique architecture with many areas having their own local plans. The Design Guide had been prepared to support the Council's adopted and made policies and provide the Borough with the maximum clarity for developers, local communities, Members and officers as to what high quality design should look like in the Royal Borough.

The Maidenhead Waterways Champion said that it was an excellent document with a lot of good information but with regards to gross floor space he would like to see the national guidelines added as an appendix. This would be discussed as an option after the meeting.

The Principal Member for Neighbourhood Planning and Ascot & The Sunnings made reference to a planning application of design out of keeping with its area that at its third appeal was awarded planning permission. She asked if design could be used as a planning objection which it was confirmed it could.

The Lead Member for Culture and Communities (including Resident and Business Services) said she felt that this was an excellent important report that our resident and societies such as the Windsor and Eton Society would welcome.

The Principal Member for Ascot Regeneration mentioned that the proposals added granularity to our policies and would help retain the character of our communities and help reduce bad design, he highlighted the guidance on dormer design to illustrate his point.

Cllr Beer said he agreed with the points made and suggested that we asked for innovative solutions regarding parking provision. The Chairman also mentioned that there were often developments with garages so small they were not fit for purpose and often were converted. Cabinet were informed that there would be a separate guidance on parking.

**Resolved unanimously: that Cabinet notes the report and:**

- (i) Approves the publication of the draft Borough-wide Design Guide Supplementary Planning Document for public consultation, along with necessary evidence base studies; and**
- (ii) Gives the Head of Planning delegated authority to approve minor changes to the draft Borough-wide Design Guide Supplementary Planning Document, in consultation with the Lead Member for Planning and Health, including Sustainability, prior to its publication.**

**C) FINANCIAL UPDATE**

The Principal Member for Ascot Regeneration introduced the latest Financial Update report and informed that this month's variances were registrar's income shortfall of £40,000 and IT Services network circuit costs of £37,000.

The Principal Member also highlighted the school expansion programme and how projects such as the expansion at Charters were being built on time, to quality and under budget. The Lead Member for Children's Services said that there was a £30 million expansion programme that was coming in at £1,5 million under budget with the addition of the expansion at Newland being added to the original programme. There had been 6 expansions planned and 7 being delivered.

It was noted that the Prime Minister had attended the opening of the Cox Green expansion, that the expansion at Furze Plat had been delayed so there was no disruption during exams and that there would be discussions with local schools about the possibility of moving to a new school on the golf club development site.

**Resolved unanimously: that Cabinet:**

- i) Notes the council's projected outturn position for 2018-19 and notes work undertaken to identify mitigations to deal with pressures.**

**LOCAL GOVERNMENT ACT 1972 - EXCLUSION OF THE PUBLIC**

**RESOLVED UNANIMOUSLY: That under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the remainder of the meeting whilst discussion takes place on the grounds that they involve the likely disclosure of exempt information as defined in Paragraphs 1-7 of part I of Schedule 12A of the Act.**

The meeting, which began at 7.30 pm, finished at 8.35 pm

CHAIRMAN.....

DATE.....

# Agenda Item 5

## CABINET

### FORWARD PLAN - CHANGES MADE SINCE LAST PUBLISHED:

ITEM	ORIGINAL CABINET DATE	NEW CABINET DATE	REASON FOR CHANGE

## FORWARD PLAN OF CABINET DECISIONS

NB: The Cabinet is comprised of the following Members: Councillors Dudley (Leader of the Council and Chairman of Cabinet, Maidenhead Regeneration and Maidenhead), Coppinger (Deputy Chairman of Cabinet, Planning and Health, including Sustainability), Bicknell (Deputy Leader of the Council and Highways, Transport & Windsor), N Airey (Children's Services), Saunders (Finance and Economic Development), S Rayner (Culture & Communities incl. Resident and Business Services), D. Evans (Maidenhead Regeneration and Maidenhead), Carroll (Adult Social Care and Public Health) M Airey (Environmental Services (including Parking, Flooding, Housing and Performance Management)), Targowska (HR, Legal & IT). Also in attendance (non-Executive): Councillors Bateson (Principal Member Neighbourhood Planning, Ascot & the Sunnings), Hilton (Principal Member Ascot Regeneration), (D Wilson Maidenhead Waterways Champion).

The Council is comprised of all the elected Members

All enquiries, including representations, about any of the items listed below should be made in the first instance to Democratic Services, Town Hall, St Ives Road, Maidenhead. Tel (01628) 796560. Email: [democratic.services@rbwm.gov.uk](mailto:democratic.services@rbwm.gov.uk)

\*NB Item may be deferred for further work – Items are placed on the Forward Plan for the earliest expected decision date. As an item progresses through the decision making cycle there may be instances where more work is required and thus the decision date may change

### FORWARD PLAN

12	ITEM	Private Meeting - contains exempt/confidential information? See categories below.	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representations should be made)	REPORTING OFFICER / DIRECTOR (to whom representations should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
	Financial Update	Open -	Latest financial update.	No	Lead Member for Finance and Economic Development (Councillor MJ Saunders)	Rob Stubbs	Internal process	Corporate Services Overview and Scrutiny Panel TBC	Cabinet 25 Apr 2019	

**N.B. All documents to be used by the decision maker to be listed in the report to Cabinet**

ITEM	Private Meeting - contains exempt/confidential information? See categories below	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representations should be made)	REPORTING OFFICER / DIRECTOR (to whom representations should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings.	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
13 Standards and Quality of Education – A Review of the Academic Year 2017-18	Open -	Annual report on progress against the outcomes set by cabinet in March 2018 that highlights overall performance of all pupils in academic year 2017-18 including the attainment of disadvantage pupils. The report we reflect the current position of Ofsted judgements of schools in the Royal Borough and our progress in tracking the participation of 16 and 17 year old students.	No	Lead Member for Children's Services (Councillor Natasha Airey)	Kevin McDaniel	internal process	Children's Services Overview and Scrutiny Panel TBC	Cabinet 25 Apr 2019	
RBWM Property Company Ltd - Business Plan 2019-24	Fully exempt - 3	Annual Business Plan update.	Yes	Chairman of Cabinet including Maidenhead Regeneration and Maidenhead (Councillor Simon Dudley)	Russell O'Keefe	internal process	Corporate Services Overview and Scrutiny Panel TBC	Cabinet 25 Apr 2019	

N.B. All documents to be used by the decision maker to be listed in the report to Cabinet

ITEM	Private Meeting - contains exempt/confidential information? See categories below	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representations should be made)	REPORTING OFFICER / DIRECTOR (to whom representations should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings.	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
14 Borough Wide Heritage Strategy	Open -	The Borough has a unique history, and many national and internationally important historic buildings and places. These are an essential part of its identity, culture and economy. This report seeks agreement for the drafting of a community led Heritage Strategy and Management Plan. These will aim to highlight the importance of local heritage, provide for its protection and enhancement, and consider how best to interpret and harness this special resource for the benefit of the local community and wider economy.	No	Lead Member for Planning and Health (including Sustainability) (Councillor David Coppinger)	Jenifer Jackson	internal process	Culture and Communities Overview and Scrutiny Panel 15 Apr 2019	Cabinet 25 Apr 2019	

N.B. All documents to be used by the decision maker to be listed in the report to Cabinet

ITEM	Private Meeting - contains exempt/confidential information? See categories below	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representations should be made)	REPORTING OFFICER / DIRECTOR (to whom representations should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings.	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
Nicholsons Shopping Centre	Part exempt - 3	TBC	No	Chairman of Cabinet including Maidenhead Regeneration and Maidenhead (Councillor Simon Dudley)	Richardson	Internal Process	Corporate Services Overview and Scrutiny Panel TBC	Cabinet 25 Apr 2019	
15 Financial Update	Open -	Latest Financial Update	No	Lead Member for Finance and Economic Development (Councillor MJ Saunders)	Rob Stubbs	Internal Process	Corporate Services Overview and Scrutiny Panel TBC	Cabinet 25 May 2019	
Appointment to Outside Bodies	Open -	To make appointments of council representatives on outside and associated bodies	No	Chairman of Cabinet including Maidenhead Regeneration and Maidenhead	Duncan Sharkey	Internal Process	N/A	Cabinet June 2019	
Financial Update	Open -	Latest Financial Update	No	Lead Member for Finance and Economic Development	Rob Stubbs	Internal Process	Corporate Services Overview and Scrutiny Panel TBC	Cabinet June 2019	

**N.B. All documents to be used by the decision maker to be listed in the report to Cabinet**

<b>ITEM</b>	<b>Private Meeting - contains exempt/confidential information? See categories below</b>	<b>Short Description</b>	<b>Key Decision, Council or other?</b>	<b>REPORTING MEMBER (to whom representations should be made)</b>	<b>REPORTING OFFICER / DIRECTOR (to whom representations should be made)</b>	<b>Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings.</b>	<b>Date of Overview and Scrutiny Panel</b>	<b>Date and name of meeting</b>	<b>Date of Council decision (if required)</b>
Annual Performance Report 2017/18	Open -	Report detailing performance of the Council against the corporate scorecard for quarter 3 and 4 2018/19.	No	Lead Member for Performance	Hilary Hall	Internal Process	All Overview & Scrutiny Panels dates TBC	Cabinet June 2019	
RBWM Property Company Performance Report	Open -	Latest Performance Report	No	Chairman of Cabinet including Maidenhead Regeneration and Maidenhead	Russell O'Keefe	Internal Process	Corporate Services Overview and Scrutiny Panel TBC	Cabinet June 2019	
Financial Update 16	Open -	Latest Financial Update	No	Lead Member for Finance and Economic Development	Rob Stubbs	Internal Process	Corporate Services Overview and Scrutiny Panel TBC	Cabinet July 2019	

**N.B. All documents to be used by the decision maker to be listed in the report to Cabinet**



ITEM	Private Meeting - contains exempt/confidential information? See categories below	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representations should be made)	REPORTING OFFICER / DIRECTOR (to whom representations should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings.	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
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#### DESCRIPTIONS OF EXEMPT INFORMATION: ENGLAND

1	Information relating to any individual.
2	Information which is likely to reveal the identity of an individual.
3	Information relating to the financial or business affairs of any particular person (including the authority holding that information).
4	Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
<del>5</del>	Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
6	Information which reveals that the authority proposes  (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or  (b) to make an order or direction under any enactment.
7	Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

N.B. All documents to be used by the decision maker to be listed in the report to Cabinet

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Report Title:	<b>Financial Update</b>
Contains Confidential or Exempt Information?	NO - Part I
Member reporting:	Councillor Saunders, Lead Member for Finance and Economic Development
Meeting and Date:	Cabinet – 28 March 2019
Responsible Officer(s):	Robert Stubbs, Deputy Director and Head of Finance.
Wards affected:	All

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## REPORT SUMMARY

- 1 This report sets out the council's financial position to date for the financial year 2018-19. Current pressures are being partially mitigated resulting in a financial pressure across the council of £1,938,000, see Appendix A.
- 2 The council's base budget is £85,344,000. Aggregated usable reserves are in a healthy position at £7,986,000 (9.36% of budget) which remains in excess of the £5,860,000 (6.87% of budget) recommended minimum level set at council in February 2018, see Appendix A.

## 1. DETAILS OF RECOMMENDATION(S)

**RECOMMENDATION: That Cabinet:**

- i) **Notes the council's projected outturn position for 2018-19.**

## 2. REASON(S) FOR RECOMMENDATION(S) AND OPTIONS CONSIDERED

- 2.1 Cabinet are required to note the council's financial position.

## 3. KEY IMPLICATIONS

- 3.1 A total of £7,458,000 pressures and £4,020,000 of mitigations and underspends have been identified for 2018-19.

**Table 1: Key implications**

Outcome	Unmet	Met	Exceeded	Significantly Exceeded	Date of delivery
General Fund Reserves Achieved	<£5,900,000	£5,900,000 to £6,000,000	£6,000,001 to £6,900,000	> £6,900,000	31 May 2019

## 4. FINANCIAL DETAILS / VALUE FOR MONEY

### Council outturn position

- 4.1 The expected outturn position for the council shows an overspend of £3,438,000 on service budgets of £79,200,000 and after a non-service budget adjustment for

additional income from the Berkshire-wide business rate pilot this results in a council overspend of £1,938,000.

**Table 2: Outturn position**

Directorate	£000
Acting Managing Director	3,149
Executive Director – Communities	641
Executive Director – Place	(352)
Non service expenditure	(1,500)
<b>Council overspend</b>	<b>1,938</b>

**Managing Director’s Directorate**

4.2 The Managing Director reports a projected outturn figure for 2018-19 of £74,393,000 against a net controllable budget of £71,244,000. This shows an overspend of £3,149,000 which is increase of £60,000 from the last reported position. The overspend is net of mitigations totalling £2,581,000 for the directorate.

**AfC Contract – Children’s Services**

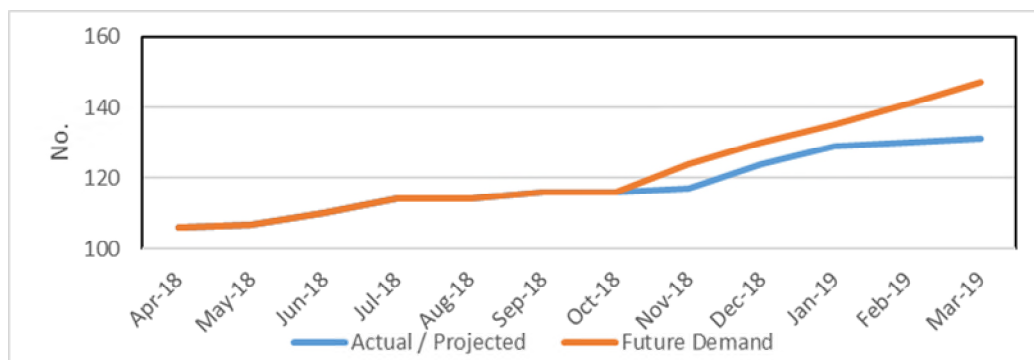
4.3 The reported overspend for the AfC Contract – Children’s Services is £3,358,000. The overspend remains unchanged to the previous reported position, however, there are material movements as set out below. These movements have a net nil impact on the overall forecast position.

4.4 There is a favourable movement of £245,000 relating to the release of the uncommitted balance of the projected “future demand” for Children in Care. The estimated level of “future demand” reflected a continuation of the unprecedented increase in Children in Care across the period 25<sup>th</sup> May to 30<sup>th</sup> September 2018, when 26 new young people came into the care of the local authority, a 24% increase in the number of Children in Care.

4.5 Based on the trend seen in the summer 2018 the financial impact of the “future demand” for 2018/19 was estimated to be £350,000, this pressure was reported at Cabinet 22<sup>nd</sup> November 2018. This model reflected a number of assumptions of the mix of Children in Care including the provision of a high cost placements from October 2018 which at the end of January 2019 had not transpired. This high cost provision has been included in the forecast for February & March 2019.

4.6 The chart below sets out the actual numbers of Children in care against the modelled “future demand” the actual level of increase is more in line with previous historic trends.

Chart 1: Number of Children in Care



- 4.7 The actual increase in the number of Children in Care since October 2018 is 13% compared to the estimated “future demand” increase of 27%.
- 4.8 The differentiation between the actual activity levels and “future demand” equates to a total of 202 placement weeks. This reduction in demand at the average weekly unit cost of £1,285 equates to a reduction in costs of £260,000, which substantiates the reported underspend of £245,000.
- 4.9 This favourable movement is matched by a reduction in the budgeted savings and mitigations being achieved of £243,000 relating to the cost of care efficiencies which to date have delivered savings of £227,000 against a target of £470,000. This underachievement is partly as a result of not securing a one off, backdated discount from suppliers of Children in Care placements which have been forecast since initial negotiations in September 2018.
- 4.10 Whilst remaining a challenge for the service it is expected that the cost of care savings target for 2019/20 of £460,000 will be delivered through provider discounts obtained through collaborative framework agreements, robust negotiation of provider rates at the point of commissioning and increased partner funding.

#### **AfC Contract - Dedicated Schools Grant & Dedicated Schools Grant Retained**

- 4.11 There is a net in year surplus of £57,000 relating to the dedicated schools grant funded services consisting of an adverse variance of £21,000 within the Achieving for Children contract and a favourable £78,000 variance within the retained element. This represents a net favourable movement of £191,000 compared to the previous reported position.
- 4.12 This movement reflects the continuous implementation of a more collaborative and inclusive approach within schools to retain pupils with special educational needs rather than seeking high cost alternative provision resulting in cost avoidance of £300,000. Part of this saving has been reinvested into supporting those schools that provide the greatest level of support for the local priorities of targeting deprivation and inclusion. This has resulted in additional targeted funding being allocated to schools of £100,000.
- 4.13 The net underspend will reduce the dedicated schools grant reserve which as at 31 March 2018 stood at £1,212,000. The revised projected deficit as at 31 March 2019 will be reduced to £1,155,000.
- 4.14 At the next Schools Forum in April 2019 the projected deficit carry forward will be reported. If this is not offset over a period all schools will contribute to the overspend.

#### **Commissioning Communities**

- 4.15 Commissioning Communities reports an overspend of £1,623,000 which is an increase of £60,000 from the last reported position. This relates to lower than budgeted income expected from burials.
- 4.16 The income target for burials is £360,000. Income is currently 25% behind when compared to the corresponding period last year. Projections to year-end highlight that burial income is likely to be 17% under-recovered based on the seasonal profile across the year.

- 4.17 The average number of annual burials over the last 3-years is 86 – projections for 2018/19 are 65.
- 4.18 This may reflect lower death rates or a trend towards cremations – in order to understand whether this is likely to be a continuing trend, or one-off, further analysis is being undertaken by the Parks & Countryside team.

#### **Grant Income**

- 4.19 The grant income has reduced by £191,000 to match the favourable movement within the AfC Contract - Dedicated Schools Grant & Dedicated Schools Grant Retained. The net underspend will be a credit against the Dedicated Schools Grant reserve.

#### **Communities Directorate**

- 4.20 Communities Directorate reports an unchanged projected outturn figure for 2018-19 of £5,060,000 against a net controllable budget of £4,419,000, showing an overspend of £641,000. This position includes mitigations and underspends totalling £496,000 for the directorate.

#### **Place Directorate**

- 4.21 Place Directorate reports a projected outturn figure for 2018-19 of £3,185,000 against a net controllable budget of £3,537,000, showing an underspend of £352,000. This position includes mitigations and underspends totalling £469,000 for the directorate.

#### **4.22 Housing**

The underspend on temporary accommodation has been reduced by £80,000 due to the decision to extend the SWEP by a further month.

#### **4.23 Planning**

The costs incurred to date of £86,000 for the Alma Road planning appeal will be funded from additional planning income in 2018-19, any further costs will be funded from additional planning income in 2019-20.

#### **4.24 Revenue Budget**

**Table 2: Revenue budget movement**

<b>Service expenditure budget reported to February cabinet</b>	<b>£79,112,000</b>
Redundancy costs	£53,000
Managing Director recruitment costs	£35,000
<b>Service expenditure budget this month, see Appendix C</b>	<b>£79,200,000</b>

#### **Cash balances projection**

- 4.25 Throughout the year the council's cash balances have been revised, Appendix C shows the twelve monthly capital cash flow which is based on the assumptions contained in the 2018-19 budget report.

#### **Capital programme**

- 4.26 The approved 2018-19 capital estimate is £86,848,000, see table 3. The projected outturn for the financial year is £61,883,000, see table 4 for capital programme status, with further information in Appendices D - F.

**Table 3: Capital outturn**

	<b>Exp.</b>	<b>Inc.</b>	<b>Net</b>
<b>Approved estimate</b>	£86,848,000	(£21,163,000)	£65,685,000
Variances identified	(£1,840)	£331,000	(£1,509,000)
Slippage to 2019-20	(£23,125,000)	£1,666,000	(£21,459,000)
<b>Projected Outturn 2018-19</b>	£61,883,000	(£19,166,000)	£42,717,000

**Table 4: Capital programme status**

	<b>February 2018</b>
<b>Number of schemes in programme</b>	<b>248</b>
Yet to start	6%
In progress	63%
Completed	7%
Ongoing programmes e.g. Disabled Facilities Grant	23%
Devolved formula capital grant schemes budgets devolved to schools	0%

**Business rates**

4.27 Business rate income at the end of January 19 was 91.4% against a target of 91.8%. The annual collection target for 2018-19 is 98.8%.

4.28 To date, business rate revaluation support to the value of £283,286 (86.1%) has been awarded from a total resource of £329,000.

**5 LEGAL IMPLICATIONS**

5.1 In producing and reviewing this report the council is meeting its legal obligations to monitor its financial position.

**6 RISK MANAGEMENT**

No changes reported during this period.

**7 POTENTIAL IMPACTS**

7.1 None.

**8 CONSULTATION**

8.1 Overview & Scrutiny will review the report prior to Cabinet. Those comments will be reported to Cabinet.

**9 TIMETABLE FOR IMPLEMENTATION**

9.1 Implementation date if not called in: immediately.

**10 APPENDICES**

10.1 There are seven appendices to the report:

- Appendix A Revenue Monitoring Statement
- Appendix B Revenue movement statement
- Appendix C 12 month cash flow
- Appendix D Capital budget summary
- Appendix E Capital monitoring report
- Appendix F Major capital scheme progress

## 11 BACKGROUND DOCUMENTS

11.1 The background document relating to this report is detailed below.

Budget Report to Council February 2018

## 12 CONSULTATION (MANDATORY)

<b>Name of consultee</b>	<b>Post held</b>	<b>Date issued for comment</b>	<b>Date returned with comments</b>
Cllr Saunders	Lead Member for Finance	26/2/2019	26/2/2019
Duncan Sharkey	Managing Director	19/2/2019	26/2/2019
Russell O'Keefe	Executive Director	19/2/2019	25/2/2019
Andy Jeffs	Executive Director	19/2/2019	25/2/2019
Rob Stubbs	Section 151 Officer	18/2/2019	18/2/2019
Nikki Craig	Head of HR and Corporate Projects	19/2/2019	
Louisa Dean	Communications	19/2/2019	
Hilary Hall	Deputy Director Strategy and Commissioning	19/2/2019	20/2/2019

## REPORT HISTORY

<b>Decision type:</b>	<b>Urgency item?</b>	<b>To Follow item?</b>
For information	No	No
Report Author: Ruth Watkins, Senior Finance and Accountancy Lead, 01628 793504.		



## Revenue Monitoring Statement 2018/19 for March 2019 Cabinet

SUMMARY	2018/19		
	Budget	Approved Estimate	Projected Variance
	£000	£000	£000
Management	660	509	0
Communications & Marketing	412	485	178
Human Resources	883	1,019	280
Law & Governance	2,350	1,902	100
Commissioning & Support	3,872	3,846	(396)
Commissioning - Communities	8,182	7,934	1,623
AfC Contract - Children's Services	21,356	20,901	3,358
AfC Contract - Dedicated Schools Grant	12,196	11,466	21
Children's Services - Retained	(2,118)	(2,659)	587
Dedicated Schools Grant - Retained	50,385	51,220	(78)
Adult Social Care - Optalis Contract	29,443	29,291	0
Adult Social Care - Spend	15,461	15,795	0
Adult Social Care - Income	(10,658)	(11,592)	0
Better Care Fund	12,033	12,103	0
Public Health	4,780	4,782	0
Grant Income	(78,166)	(78,339)	57
Budget Extracted in Year	0	2,581	(2,581)
<b>Total Acting Managing Director's Directorate</b>	<b>71,071</b>	<b>71,244</b>	<b>3,149</b>
Executive Director of Communities	229	193	0
Revenues & Benefits	(109)	(95)	505
Communities, Enforcement & Partnerships	732	719	418
Library & Resident Services	3,019	3,106	214
Budget Extracted in Year	0	496	(496)
<b>Total Communities Directorate</b>	<b>3,871</b>	<b>4,419</b>	<b>641</b>
Executive Director of Place	298	279	0
Housing	1,370	1,262	80
Planning Service	1,344	1,380	(90)
Property Service	(2,577)	(2,660)	0
Finance	1,269	1,285	(68)
ICT	1,133	1,680	37
Budget Extracted in Year	0	311	(311)
<b>Total Place Directorate</b>	<b>2,837</b>	<b>3,537</b>	<b>(352)</b>
<b>TOTAL EXPENDITURE</b>	<b>77,779</b>	<b>79,200</b>	<b>3,438</b>

## Revenue Monitoring Statement 2018/19 for March 2019 Cabinet

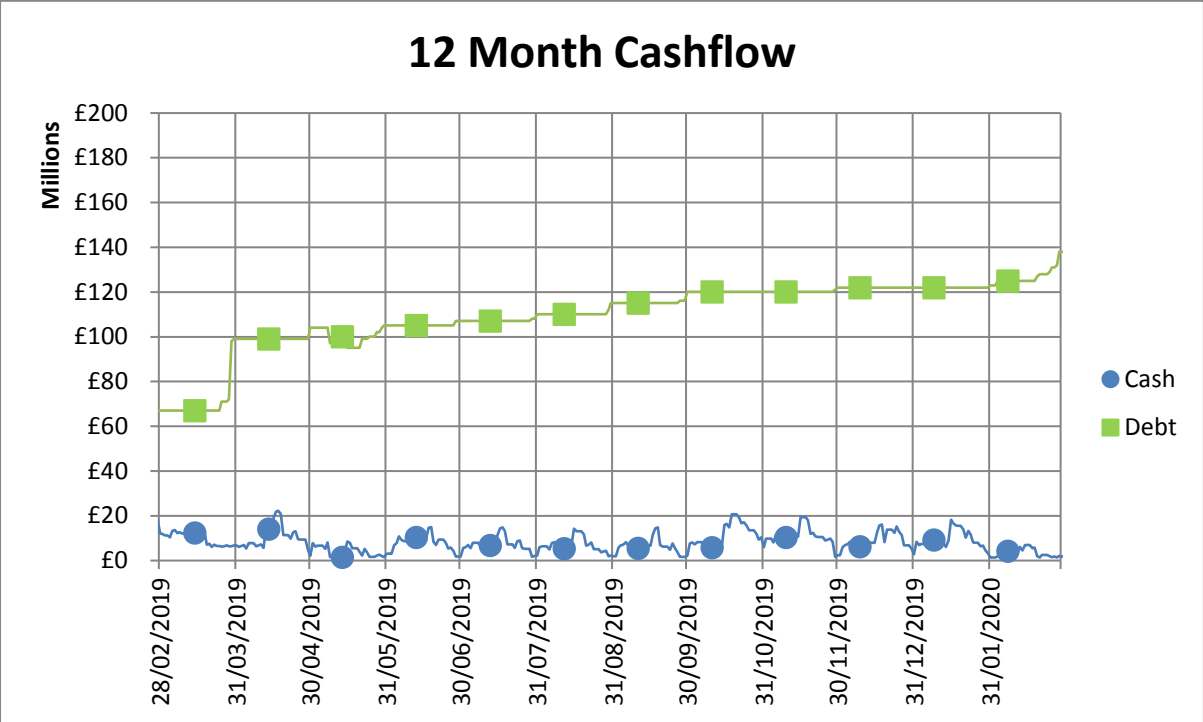
SUMMARY	2018/19		
	Budget	Approved Estimate	Projected Variance
	£000	£000	£000
<b>Total Service Expenditure</b>	<b>77,779</b>	<b>79,200</b>	<b>3,438</b>
Contribution to / (from) Development Fund	5	5	0
Pensions deficit recovery	2,428	3,176	0
Pay reward	500	(6)	0
Transfer from Provision for Redundancy	0	(563)	0
Environment Agency levy	156	156	0
Royal Weddings 2018/19	0	130	0
Variance on Business Rates income	0	(2,893)	(1,500)
Capital Financing inc Interest Receipts	<u>5,523</u>	<u>5,523</u>	<u>0</u>
<b>NET REQUIREMENTS</b>	<b>86,391</b>	<b>84,728</b>	<b>1,938</b>
Less - Special Expenses	(1,047)	(1,047)	0
Transfer to / (from) balances	0	1,663	(1,938)
<b>GROSS COUNCIL TAX REQUIREMENT</b>	<u><b>85,344</b></u>	<u><b>85,344</b></u>	<u><b>0</b></u>
<b>General Fund</b>			
Opening Balance		8,925	10,588
Transfers to / (from) balances		<u>1,663</u>	<u>(1,938)</u>
		<u><u>10,588</u></u>	<u><u>8,650</u></u>
Estimated year end redundancy provision			(664)
Projected General Fund outturn			<u><u>7,986</u></u>

Revenue Monitoring Statement 2018/19					
	Funded by the General Fund (1)	Funded by Provision (2)	Included in the original budget (4)	Total	Approval
	£'000	£'000	£'000	£'000	
<b>Original Budget</b>				<b>77,779</b>	
1 Empty homes supplementary	32			32	May 2018 Cabinet
2 RBFRS Inspections	130			130	May 2018 Cabinet
3 Pay Reward			561	561	Feb 2018 Cabinet
4 Early retirement		36		36	Jun 2018 cabinet
5 Severance pay		65		65	Jun 2018 cabinet
6 Heathrow judicial review	100			100	July 2018 cabinet
7 Severance Pay & Early Retirement		349		349	August 2018 cabinet
8 Optalis Redundancy payment		3		3	Optalis/RBWM meeting
10 Redundancy payments		16		16	December 2018 cabinet
11 Redundancy payments		41		41	January 2019 Cabinet
12 Redundancy payments		53		53	January 2019 Cabinet
13 Managing Director recruitment	35			35	January 2019 Cabinet
<b>Changes Approved</b>	<b>297</b>	<b>563</b>	<b>561</b>	<b>1,421</b>	
<b>Approved Estimate March 2019 Cabinet</b>				<b>79,200</b>	

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**NOTES**

- 1 If additional budget is approved but no funding is specified, the transaction would, by default, be funded from the General Fund Reserve.  
Transactions in column 1 are funded by the General Fund.
- 2 A provision for future redundancy costs is created every year and this is used to fund additional budget in services for the costs of redundancy they incur during the year. Transactions in column 2 are redundancy costs funded by the provision for redundancy.
- 3 When additional budget is approved, a funding source is agreed with the Lead Member of Finance. Transactions in column 3 have been funded from a usable reserve (Capital Fund).
- 4 Transactions in column 3 are amounts approved in the annual budget which for various reasons need to be allocated to service budgets in-year.  
An example would be the pay reward budget. Pay reward payments are not approved until June. The budget therefore has to be re-allocated.



Note 1. Capital expenditure is projected to increase steadily throughout 2018-19. The exact profile may vary and monitoring of schemes and cash balances will decide the rate at which our borrowing will increase to ensure that no unnecessary debt charges are incurred.

	2018/19 Original Budget			New Schemes – 2018/19 Approved Estimate			Schemes Approved in Prior Years			Projections – Gross Expenditure				
	Gross £000's	Income £000's	Net £000's	Gross £000's	Income £000's	Net £000's	Gross £000's	Income £000's	Net £000's	2018/19 Projected (£'000)	2018/19 SLIPPAGE Projected (£'000)	TOTAL Projected (£'000)	VARIANCE Projected (£'000)	VARIANCE Projected (%)
<b>Portfolio Summary</b>														
<b>Communities Directorate</b>														
Revenues & Benefits	0	0	0	0	0	0	69	0	69	69	0	69	0	
Communities, Enforcement & Partnerships	3,098	(635)	2,463	8,533	(720)	7,813	4,366	(1,597)	2,769	11,236	1,663	12,899	0	0%
Library & Resident Services	435	0	435	733	(1)	732	900	(141)	759	1,507	159	1,666	33	8%
<b>Total Communities Directorate</b>	<b>3,533</b>	<b>(635)</b>	<b>2,898</b>	<b>9,266</b>	<b>(721)</b>	<b>8,545</b>	<b>5,335</b>	<b>(1,738)</b>	<b>3,597</b>	<b>12,812</b>	<b>1,822</b>	<b>14,634</b>	<b>33</b>	<b>0</b>
<b>Place Directorate</b>														
ICT	360	0	360	429	0	429	38	0	38	295	172	467	0	0%
Property	1,045	0	1,045	20,728	(244)	20,484	8,566	(282)	8,284	16,481	12,813	29,294	0	0%
Housing	0	0	0	0	0	0	881	(856)	25	881	0	881	0	0%
Planning	1,010	(50)	960	1,557	(597)	960	468	(185)	283	1,005	1,020	2,025	0	0%
<b>Total Place Directorate</b>	<b>2,415</b>	<b>(50)</b>	<b>2,365</b>	<b>22,714</b>	<b>(841)</b>	<b>21,873</b>	<b>9,953</b>	<b>(1,323)</b>	<b>8,630</b>	<b>18,662</b>	<b>14,005</b>	<b>32,667</b>	<b>0</b>	<b>0</b>
<b>Managing Director</b>														
Human Resources	0	0	0	0	0	0	64	0	64	34	15	49	(15)	
Adult Social Care	0	0	0	85	(85)	0	6	(6)	0	35	10	45	(46)	
Commissioning – Communities	7,006	(4,543)	2,463	9,031	(4,758)	4,273	3,936	(1,570)	2,366	11,584	1,383	12,967	0	0%
Law and Governance	0	0	0	63	0	63	26	0	26	89	0	89	0	0%
Green Spaces & Parks	333	(163)	170	345	(135)	210	211	(118)	93	556	0	556	0	0%
Non Schools	246	(46)	200	289	(69)	220	261	(146)	115	550	0	550	0	0%
Schools – Non Devolved	4,025	(875)	3,150	4,093	(943)	3,150	20,496	(8,036)	12,460	16,887	5,890	22,777	(1,812)	-45%
Schools – Devolved Capital	197	(197)	0	229	(229)	0	445	(445)	0	674	0	674	0	0%
<b>Total Managing Director</b>	<b>11,807</b>	<b>(5,824)</b>	<b>5,983</b>	<b>14,135</b>	<b>(6,219)</b>	<b>7,916</b>	<b>25,445</b>	<b>(10,321)</b>	<b>15,124</b>	<b>30,409</b>	<b>7,298</b>	<b>37,707</b>	<b>(1,873)</b>	<b>(0)</b>
<b>Total Committed Schemes</b>	<b>17,755</b>	<b>(6,509)</b>	<b>11,246</b>	<b>46,115</b>	<b>(7,781)</b>	<b>38,334</b>	<b>40,733</b>	<b>(13,382)</b>	<b>27,351</b>	<b>61,883</b>	<b>23,125</b>	<b>85,008</b>	<b>(1,840)</b>	<b>0</b>

	(£'000)	(£'000)	(£'000)
<b>Portfolio Total</b>	<b>17,755</b>	<b>86,848</b>	<b>61,883</b>
<b>External Funding</b>			
Government Grants	(5,060)	(14,134)	(12,248)
Developers' Contributions	(674)	(4,078)	(3,967)
Other Contributions	(775)	(2,951)	(2,951)
<b>Total External Funding Sources</b>	<b>(6,509)</b>	<b>(21,163)</b>	<b>(19,166)</b>
<b>Total Corporate Funding</b>	<b>11,246</b>	<b>65,685</b>	<b>42,717</b>

## Capital Monitoring Report - February 2018/19

At 28 February 2019, the approved estimate stood at £86.848m

	Exp	Inc	Net
	£'000	£'000	£'000
Approved Estimate	86,848	(21,163)	65,685
Variances identified	(1,840)	331	(1,509)
Slippage to 2019/20	(23,125)	1,666	(21,459)
Projected Outturn 2018/19	61,883	(19,166)	42,717

## Overall Projected Expenditure and Slippage

Projected outturn for the financial year is £61.883m

Variances are reported as follows.

Communities, Enforcement & Partnerships				
CY09	Superfast Broadband in Berkshire	20	0	20 Contract Variations
CY13	Economic Development	(20)	20	0 Contract Variations
Library & Resident Services				
CC36	CSC Telephony Upgrade	35	0	35 Unforeseen Costs
CLC3	Sculpture Project - Danny Lane 2016-17	(15)	15	0 Project to be closed
CC37	Town Hall Reception Refurbishment	5	0	5 Unforeseen Costs
CP82	Maidenhead Library - Small Power Rewire Ground/1st Floors	8	0	8 Overspend due to retentions
Human Resources				
CK90	A/C Phones & Signage	(17)	0	(17) Revised Estimate
CN76	iTrent Development	2	0	2 Unforeseen Costs
Adult Social Care				
CT57	Care Homes Reconfiguration	(46)	60	14 Scheme discontinued - funding unavailable
Schools - Non Devolved				
CSFC	Ascot Primaries Feasibilities-2015-16	(236)	236	0 Scheme complete
CSGR	Charters Expansion	(850)	0	(850) Scheme complete
CSGT	Windsor Boys Expansion	(140)	0	(140) Scheme complete
CSGV	Cox Green School Expansion Year 1 of 3	(500)	0	(500) Scheme complete
CSHP	Wraysbury school - Staffroom Extension	(50)	0	(50) Scheme complete
CSHV	Lowbrook Expansion	(50)	0	(50) Revised Business Case
CSHA	Woodlands Park School Internal Remodelling	14	0	14 Revised Business Case
		(1,840)	331	(1,509)
Additional slippage this month is reported as follows.				
Slippage reported last month		(23,962)	1,666	(22,296)
Property				
C101	Acquisition of Land off Lower Cookham Rd, Mhead	1,044	0	1,044 Land purchase completed during 2018/19 - reverse slippage
C114	Maidenhead Waterways Construction phase 1	80	0	80 Reverse Slippage as required this Financial year 2018-19
C162	Hines Meadow CP - Dilapidations	(70)	0	(70) Ongoing programme of works
C133	Clyde House	(185)	0	(185)
ICT				
CN00	Key Systems Infrastructure & Hardware Upgrades	(172)	0	(172) Ongoing programme of works Desktop refresh etc
Schools - Devolved Capital				
CSHU	Windsor Girls Expansion	140	0	140 Reverse Slippage as required this Financial year 2018-19
		(23,125)	1,666	(21,459)

## Overall Programme Status

The project statistics show the following position:

Scheme progress	No.	%
Yet to Start	16	6%
In Progress	155	63%
Completed	17	7%
Ongoing Programmes e.g., Disabled Facilities Grant	58	23%
Devolved Formula Capital Grant schemes budgets devolved to schools	1	0%
<b>Total Schemes</b>	<b>247</b>	<b>100%</b>

Major Capital Scheme Progress		February 2019 @ 07/02/19																				
Project	CAPITAL SCHEME	TOTAL SCHEME VALUE	2018/19			APPROVED SLIPPAGE			TOTAL BUDGET			PROJECTIONS		PROJECT STATUS								
			APPROVED ESTIMATE			FROM PRIOR YEARS			2018/19			2018/19 Projected Variance <i>Underspend as negative</i>	2019/20 SLIPPAGE Projected	Yet To Start	Preliminary / Feasibility Work	Work On-site	Ongoing Annual Programme	Expected Completion				
			Gross	Income	Estimate	Gross	Income	Estimate	Gross	Income	Estimate											
		£'000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000									
<b>Communities Directorate</b>																						
<b>Communities, Enforcement &amp; Partnerships</b>																						
CT52	Disabled Facilities Grant	600	600	(600)	0	0	0	0	600	(600)	0	0	0									
CZ18	Braywick Leisure Centre	33,756	4,975	0	4,975	862	0	862	5,837	0	5,837	0	0									
CC60	Hostile Vehicle Mitigation Measures for Windsor	1,850	0	0	0	1850	(908)	942	1,850	(908)	942	0	750									
CC47	CCTV Replacement	1,302	1,300	0	1,300	2	0	2	1,302	0	1,302	0	150									
<b>Place Directorate</b>																						
<b>Property</b>																						
CI29	Broadway Car Park & Central House Scheme	35,313	0	0	0	2230	(140)	2090	2,230	(140)	2,090	0	400									
CI21	Windsor Office Accommodation	10,058	3,219	0	3,219	3898	(142)	3756	7,117	(142)	6,975	0	0									
CI62	Hines Meadow CP – Dilapidations	700	0	0	0	523	0	523	523	0	523	0	110									
CX40	Operational Estate Improvements	600	600	0	600	0	0	0	600	0	600	0	100									
<b>Housing</b>																						
CT55	Brill House Capital Funding	500	0	0	0	500	(500)	0	500	(500)	0	0	0									
<b>Managing Director</b>																						
<b>Schools – Non Devolved</b>																						
CSGR	Charters Expansion	4,560	380	0	380	2,556	(1,878)	678	2,936	(1,878)	1,058	(850)	0									
CSGV	Cox Green School Expansion Year 1 of 3	5,800	420	0	420	2821	(455)	2366	3,241	(455)	2,786	(500)	0									
CSGW	Furze Platt Senior expansion Year 1 of 3	8,000	750	0	750	6571	(2,033)	4538	7,321	(2,033)	5,288	0	3,000									
CSGX	Dedworth Middle School Expansion Year 1 of 3	4,700	420	0	420	3490	(1,791)	1699	3,910	(1,791)	2,119	0	270									
<b>Commissioning – Communities</b>																						
CC62	Maidenhead Missing Links (LEP Match Funded)	733	733	(633)	100	0	0	0	733	(633)	100	0	703									
CC67	Replacement Payment Equipment for Car Parks	775	775	(775)	0	0	0	0	775	(775)	0	0	540									
CD84	Street Lighting–LED Upgrade	5,100	0	0	0	600	0	600	600	0	600	0	0									

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By virtue of paragraph(s) 1, 2, 3, 4, 5, 6, 7 of Part 1 of Schedule 12A of the Local Government Act 1972.

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